

Dear Fellow Members,

Thank you to everyone who made it to one of the four town hall informational meetings this week to see the draft of the Club Improvement Plan for our club. If you were not able to make it, maybe you have heard the "buzz" by now that the plan is both ambitious and exciting. The feedback received so far has been overwhelmingly (and I mean overwhelmingly) positive. Members are encouraged that the project touches all areas of the Club and that the proposed monthly capital dues increase, relative to the impact of the project, is both reasonable and creates true value in the Club.

The Board and Strategic Planning Committee have spent the last four years working on member surveys, member focus groups, and the strategic planning process to reach this point. You have spoken, and we have listened. We will take an additional few weeks to capture additional feedback from the proposed plan elements below:

Clubhouse Improvements

-Lobby and foyer aesthetic enhancements
-Member dining and bar enhancements
-Outdoor dining and terrace enhancements
- Fitness and wellness center enhancements
-Parking lot improvements
-Selected HVAC/electrical upgrades for code and energy efficiency
Golf improvements
Tennis improvements
Pool improvements

At the end of the town hall meetings, members in attendance were given an exit survey allowing them to give the Board feedback on the project direction and our projected financial modeling. We want to offer that opportunity to all members. Attached to this letter is the presentation from the town hall meetings, including the proposed improvements and renderings. Please take a moment to review the future of your club. Also attached is the exit survey. If you have feedback, please fill this out, and return to Nick prior to September 18th.

Lastly, after reviewing the attached plan, any member who was not able to attend the meetings this week is encouraged to attend a wrap-up Q&A session on Wednesday, September 16th at 5:30pm. This will be an informal meeting with no presentation, but an opportunity to ask any further questions or provide comments. The Board needs and values your feedback as we move closer to our final Club improvement Plan. The presentation and renderings will also be available on our website and in the lobby this coming week.

Thank you so much for your continued support of your Club and this process.

Respectfully,

Brock Corder President, Board of Directors Indian Hills Country Club